



BUDGET SCRUTINY PANEL

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To: Councillors Parsons (Chair), Baines, Bolton and Miah (For attention)

All other members of the Council
(For information)

You are requested to attend the meeting of the Budget Scrutiny Panel to be held in Preston Room - Woodgate Chambers on Wednesday, 4th December 2019 at 6.00 pm for the following business.

Chief Executive

Southfields
Loughborough

26th November 2019

AGENDA SUPPLEMENT – TO FOLLOW REPORTS

7. DRAFT GENERAL FUND AND HRA BUDGET 2020/21 4 - 18

A report of the Head of Finance and Property Services setting out the draft General Fund and HRA Budget 2020/21, to be considered by Cabinet on 16th December 2019, for scrutiny by the Panel.

Having undertaken scrutiny of this matter, the Panel will need to identify any observations or recommendations that it wishes be included in its draft report.

8. DRAFT CAPITAL PLAN 2020/21 TO 2022/23

19 - 27

A report of the Head of Finance and Property Services setting out the draft Capital Plan 2020/21 to 2022/23, to be considered by Cabinet on 16th December 2019, for scrutiny by the Panel.

Having undertaken scrutiny of this matter, the Panel will need to identify any observations or recommendations that it wishes be included in its draft report.

CABINET – 16TH DECEMBER 2019

Report of the Head of Finance and Property Services Lead Member: Councillor Tom Barkley

Part A

ITEM DRAFT 2020/21 GENERAL FUND AND HRA BUDGETS

Purposes of the Report

1. To advise members of the projected base budget position for 2020/21.
2. To review savings and growth proposals put forward for the year 2020/21, and to begin a period of consultation.

Recommendations

1. That the Cabinet endorses for consultation the draft General Fund and HRA Revenue Budgets for 2020/21 as set out in Tables 1 and 4 in the report.
2. That the Cabinet endorses for consultation the Loughborough Special Expense Budget and Levy for 2020/21 as set out in Appendix 2.

Reason

- 1.&2. To provide the opportunity for consultation on the 2020/21 budgets as well as potential pressures and savings.

Policy Justification

The Council's Budgets are fundamental to the delivery of all services.

Implementation Timetable including Future Decisions and Scrutiny

Cabinet is asked to endorse the Budget proposals contained in and appended to this report as a basis for consultation. These proposals will be subject to consultation over the period from 17th December 2019 to 15th January 2020. Both the Scrutiny Commission and the Budget Scrutiny Panel will have the opportunity to scrutinise this report before it is presented to Cabinet.

The Scrutiny Commission will also have the opportunity to scrutinise the final report to Cabinet on 13th February 2020. In addition, consultation will be with:

Trade Unions;
Local Businesses and Commercial Ratepayers;
Formal consultation with key partners, including members of Charnwood Together, Towns and Parishes.

Proposals on the General Fund and HRA Budgets and Council Tax will return to Cabinet on 13th February 2020 for recommendation to Council on 24th February 2020.

Report Implications

The following implications have been identified for this report.

Financial Implications

There are no direct financial implications from approving this report for consultation. However, if the final report is approved then there will be financial implications for the Council and these are set out in Part B of this report.

Risk Management

There are no specific risks associated with the decision Cabinet is being asked to make. However, Part B of the report identifies risks associated with the eventual adoption of the new Budgets.

Equality and Diversity

There are no specific Equalities and Diversity issues affecting the recommendation in this report, though any such issues affecting particular service pressures and savings will have been considered when those proposals were submitted.

Key Decision: No

Background Papers: None

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Part B

Background

As has been the case over recent years, this draft budget is being prepared without knowing the contents of the fairer funding financial settlement from government for 2020/21. We now know that the process will be delayed into 2020 which limits the amount of information on which to base our assumptions for the draft budget.

On 3rd October 2019, the Ministry of Housing, Communities and Local Government released a 'Technical Consultation' on proposals for the 2020/21 Financial Settlement which states a strong indication on a reduction to the future New Homes Bonus funding starting from 2021/22 of around £1.1m and £1.7m in 2022/23.

It was envisaged that the new national business rate retention scheme would be in place from 2020/21 (with a headline 75% retention rate compared to the current 50% retention scheme currently in place), as the centrepiece of the new funding regime derived from the Fair Funding review. However, this will now be delayed until the 2021/22 financial year, therefore the NNDR funding stream remains volatile.

1. The Council's Medium-Term Financial Strategy (MTFS) presented to Cabinet 14th November 2019 indicated that there would be a shortfall of £1.430m in the General Fund for 2020/21 with the assumptions that the Council's transformation and efficiency savings of £0.5m are delivered. The MTFS assumes that £1m of the shortfall would be covered by the use of working balance reserves and there would be an additional financial challenge of £430k in the year. There are many uncertainties going forward due to expected changes in government policy (for example the allocation of business rates and the New Homes Bonus payments); the outcome of the Fairer Funding Review and Brexit have been delayed until 2020 and the global economic environment which affects interest rates, inflation and demand for services remains uncertain.
2. The proposed Draft Budget for 2020/21 shows a deficit of £975k and includes ongoing unavoidable service pressures of £945k offset by ongoing savings of £370K, giving a net ongoing pressure of £575K, plus one-off service pressures of £81K, these pressures are detailed in Appendix 1. The MTFS shortfall indicated £1.430m, the draft budget deficit is lower by £455k.
3. Despite an increase in Net Service Expenditure and uncertainty over future funding, Charnwood Borough Council still has one of the lowest council tax rates of all districts in the country, the budget assumes a council tax increase of £5 per Band D equivalent property. This is in line with the increase allowable by Central Government and will not be subject to a referendum.

4. The New Homes Bonus (NHB) scheme assumptions for the calculation projections are that the Council will receive a 'full' four years' worth of NHB funding in 2020/21, this will reduce to just two years' worth of NHB funding in 2021/22 and there will be a further reduction to just one years' worth of NHB funding in 2022/23.
5. Revenue Support Grant (or 'formula' grant) is (historically) allocated to each local authority by the government using an assessment of need based on the characteristics of population, geography and other sources of finance available to an individual local authority. The grant has been phased out since 2014/15 (£4.2m) and no longer exists from 2020/21.
6. It is anticipated that the government will introduce a new regime of business rate retention, with a '75% retention' scheme replacing the existing '50% retention' scheme alongside the implementation of the recommendations arising from the Fair Funding review. This will now be delayed until 2021/22.
7. The HRA draft budget has been prepared on the assumption that rental income will be increased by CPI+1% in line with government policy. Other assumptions and changes are discussed in the HRA section of this report.

Overview

8. During 2019/20 the Council has continued to look for ways of improving services and securing value for money with the services it delivers. The Council continues to actively seek out partnership opportunities that will lead to improvements in service delivery and value for money. This persistence means that even as resources have continued to reduce the Council has been able to maintain the services it delivers without any needs for any major reduction or cessation of services.
9. The draft budget for 2020/21 contains net ongoing unavoidable service pressures of £575k funded from working balance and one-off service pressures £81K funded by earmarked reserves. (Appendix 1) If this draft budget is approved, and achieved, for 2020/21 it will result in revenue balances remaining above the minimum target levels at the end of March 2021.

Approach to the 2020/21 Budgets

10. A base budget has been established which reflects the current year budget for 2019/20 adjusted for salary and contract inflation. All one-off items that were included in the 2019/20 budget have been removed. Heads of Service have then submitted unavoidable pressures and savings for 2020/21. These pressures and savings have been identified as one-off, i.e. will only impact in 2020/21, or ongoing which will continue for the foreseeable future. Additionally, Heads of Service have submitted option for change requests for service pressures greater than £10,000 in support of their pressures for Senior Leadership Team (SLT) approval.
11. SLT has drawn up a list of budget pressures and savings (Appendix 1) to be added to the base budget on an ongoing basis and two one off items for consideration and approval.

12. The remainder of this report covers:

- Details of proposals of savings and pressures in Appendix 1.
- Loughborough Special Expense Budget and Levy in Appendix 2.
- A review of the Council's reserves. It is the duty of the Council under the Local Government Act 2003 to ensure that a balanced budget is set after due consideration of the duties and plans which are proposed for the coming year and that adequate financial reserves are held.
- A section on the HRA.
- A brief section on risks.

Table 1

Actual 2018/19 £000	General Fund Budget Summary	Original Budget 2019/20 £000	Draft Budget 2020/21 £000	Variance £000
17,844	General Fund Service Expenditure	18,496	18,389	(107)
0	One Off Directorates Savings Target	(300)	0	300
0	Net Ongoing Service (Savings) & Pressures	(341)	575	916
0	Net One Off Service Pressures	283	81	(202)
17,844	Net Service Expenditure	18,138	19,045	907
752	Revenue Contributions to Capital	0	0	0
29	Council Tax Support Grants to Parishes	0	0	0
356	Interest Paid	240	240	0
(447)	Less: Interest on Balances	(390)	(500)	(110)
18,534	Total Borough Expenditure	17,988	18,785	797
214	Contribution (from)/to Reinvestment Reserve	0	(36)	(36)
48	Contribution (from)/to Working Balance	(798)	(1,075)	(277)
(234)	Contribution (from)/to Collection Fund	(173)	100	273
(451)	Contribution (from)/ to Capital Plan Reserve	0	0	0
(51)	Contribution (from)/to Other Reserves	(63)	(45)	18
(13)	Contribution (from)/to Growth Support Fund	0	0	0
18,047	Precept Requirement	16,954	17,729	775
745	Revenue Support Grant	0	0	0
4,957	NNDR	5,290	4,947	(343)
6,502	Council Tax Receipts	6,893	7,294	401
1,194	Loughborough Special Levy	1,213	1,259	46
3,620	New Homes Bonus	3,731	4,129	398
1,263	General Government Grants	0	0	0
(234)	Collection Fund Surplus/(Deficit)	(173)	100	273
18,047	Precept Income	16,954	17,729	775
£p	Council Tax for Band D	£p	£p	
117.09	Base Borough Council Tax	122.09	127.09	
74.97	Loughborough Special Levy	74.97	76.46	
£000	REVENUE BALANCES	£000	£000	
Actual		Original	Draft	
2018/19		2019/20	2020/21	
7,057	Working Balance at 1 April	4,990	5,900	
28	Transfer from/(to) General Fund	(971)	(975)	
(214)	Transfer from/(to) Reinvestment Reserve	0	(122)	
6,871	Balance at 31 March	4,019	4,803	
595	Reinvestment Reserve Balance at 1 April	608	414	
214	Transfers from/(to) Fund one off Item	0	(36)	
0	Transfers from/(to) General Fund	0	122	
809	Balance at 31 March	608	500	
2,644	Capital Plan Reserve Balance at 1 April	1,711	1,288	
(451)	Funding of Capital Expenditure	(618)	0	
2,193	Balance at 31 March	1,093	1,288	
114	Growth Support Fund Balance at 1 April	0	5	
(13)	Funding of Capital Expenditure	0	0	
101	Balance at 31 March	0	5	
813	Other Revenue Reserve Balances at 1 April	805	700	
(50)	Transfers from/(to) Fund one off Item	(63)	(45)	
763	Balance at 31 March	742	655	
10,737	TOTAL BALANCES	6,462	7,251	

13. The level of uncertainty in the above figures should not be underestimated as the NNDR and New Homes Bonus, in total amounting to £9,076k, these are estimates based on the MTFs report. A review of these figures will be required for the final budget report in light of further information released by the Government.
14. It is proposed to increase Council Tax by the permitted £5 per band D property for the fourth year in a row. The Loughborough Special Levy will increase by 1.99%, the overall increase will remain at £5. This increase is required to meet the shortfall resulting from the reductions in New Homes Bonus funding, NDR and unavoidable service pressures. Charnwood Borough Council still has a low-level Band D Council Tax rate compared to other Leicestershire Authorities.
15. The General Fund Service Expenditure 2020/21 is £107k lower than 2019/20 this is due to a 5% reduction in the base budgets of £300K, against non-Salary, non-contract budgets, reductions in recharges between General Fund and HRA £272k following a review of recharges in line with CIPFA code of Practice, offset by increased salary and contract inflation costs.
16. The forecast for investment income in 2020/21 is £110k higher than 2019/20. This additional investment income can be attributed to a higher level of short-term cash held and treasury investments which are providing a higher return than the benchmark London Interbank Bid Rate (LIBID). The Treasury Management Investment Strategy will be further reviewed with Link Asset Services in 2020 to ensure that the investment income levels can be maintained for 2020 and beyond.
17. The budget has been balanced by using a contribution from working balance to fund the shortfall of £975k. This would leave the working Balance at £4.803m at the end of March 2021 which is above the minimum target of £2m for this reserve.
18. The base position includes provision for inflation at rates deemed appropriate to the major contracts, there is no general inflation provision and services are expected to manage within existing budgets. An average 2% provision for salary has been included in the budget in line with the recent pay settlements and 1% provision for pension increases.
19. Loughborough Special Levy Appendix 2 shows the budget position for Loughborough Special Expense and Levy for 2020/21. The proposed increase to the Loughborough Special Levy is 1.99% a rate of 76.46 (74.97) in 2019/20. There is an ongoing service pressure request of £5K for the Remembrance Day Parade.
20. Detailed explanations of the variances between the 2019/20 and 2020/21 budgets are provided in the notes in Appendix 2.

Reserves and Balances

21. There is a requirement to ensure that the level of balances is appropriate for the Council's commitments and current level of expenditure. The following basis is used to determine the reserves and working balance.

22. Working Balance

The recommended minimum Working Balance is £2m, and this represents between 6- and 7-weeks net expenditure by the Council and is in line with good practice. As a result of the uncertainty of future funding it is felt that holding a Working Balance of £3m or above would be prudent until further details are known. The draft budget balance on this fund at the end of March 2021 is anticipated to be £4.6m, which is above this limit.

23. Reinvestment Reserve

This is used for three purposes, these being:

- For items that produce a payback to the Council;
- To fund costs that lead to appreciable service improvements;
- To fund one-off costs.

This reserve has a minimum target level of £500k and a transfer of £122K has been made from the working balance to bring this back up to £500K balance.

24. Capital Plan Reserve

This revenue reserve is used to finance General Fund capital expenditure and there are no restrictions on the types of capital schemes that this can be used for. In addition, there is no minimum balance for this reserve. This reserve is predicted to be at £1.2m at 31 March 2021.

25. Earmarked Revenue Reserves

There are eight Earmarked Reserves, and these will be utilised in line with the purpose of the reserve fund or for general purpose.

Table 2 - Revenue Reserves (assuming the draft budget in Table 1 is adopted).

Reserve Balances	Estimated Balance at 1st April 2020	Used or Transferred to Other Reserves in 2020/21	Balance at 31 March 2021
	£'000	£'000	£'000
Working Balance	5,900	(1,097)	4,803
Reinvestment Reserve	414	86	500
Capital Plan Reserve	1,288	0	1,288
Growth Support Fund	5	0	5
Earmarked Reserves	700	(45)	655
Total Revenue Reserves	8,307	(1,213)	7,251

Housing Revenue Account

26. The budget position for 2020/21 is a breakeven. The overall position of the balances is a reduction of £1,457k which is a revenue contribution to capital. The service pressure increases total £107k and a realignment of recharges between the General Fund and HRA of £272k.
27. There are ongoing options for change budget pressures of £107k for 2020/21. There is a one-off option for £45.2k relating to the cost of purchasing Cloud Based rental predictive analytical software, aimed at securing current rent and service charge income streams. The ongoing pressures include £37.4k for the extension of a Universal Credit officer for a fixed period to 31 March 2023 and £24k as a realignment of anticipated rechargeable income relating to repairs. There have been fewer repairs identified that can be recharged to tenants, leading to the need to reduce anticipated income.

Table 3 – Summary of 2020/21 HRA budget pressures

	One-Off	Ongoing	Total
	2020/21	2020/21	2020/21
	£	£	£
Head of Landlord Services			
Cloud Based Rental Predicative analytical software	45,200		45,200
Universal credit officer extension – fixed period to 31 March 2023		37,400	37,400
Fewer charges for rechargeable repairs		24,000	24,000
Subtotal for Head of Landlord Services	45,200	61,400	106,600
Total for the Housing Revenue Account	45,200	61,400	106,600

28. The 2019/20 budget is the fourth year of 1% rent reductions from a frozen 2015/16 baseline as set out though the Welfare Reform and Work Act 2016. Through these 1% reductions there is a projected net total cash reduction in the rent charged of around 4%. This has a substantial adverse impact on rental income. Inflation has been positive over same four-year period so there has been an even greater “real terms” decrease in rental income levels. Government has now clarified rent policy for 2020 onwards, and a CPI* (1.7%) + 1% increase has been calculated, this is the principal reason for the increase in budget.

Recharges

29. The basis for several recharges between the General Fund and Housing Revenue Account have been reviewed. The review focused upon reflecting the level of work relating to the HRA by staff whose direct costs are in the General Fund. This has led to an increase of £272k to the HRA and is in-line with the CIPFA code of practice. The review considered the time apportionments for the Senior Leadership Team alongside the costs of the Democratic Service and Monitoring Officer.

HRA Balances

30. The Chief Financial Officer's recommended minimum level of working balances for the HRA is £110 per property. There are 5,523 properties anticipated at 31st March 2021 (anticipating 40 RTB sales and 16 acquisitions) and working balances have been adjusted to reflect the recommended minimum of £607k.
31. The draft new capital programme for 2020/21 is £7,646k this is fully funded from the HRA Revenue contribution to Capital £3,308k from the HRA revenue budget and £1,457k from HRA financing fund and 1 for 1 capital receipts from HRA Right to buy sales.
32. The HRA Financing Fund was set up in order to set aside monies to cover future HRA expenditure. This includes the repayment of external debt principal of the £79m incurred when the self-financing regime came about in 2012. This costs the HRA approximately £2.7m in interest payments each year. The first of these loans is due for settlement during 2024/25. The anticipated balance of the HRA Financing Fund at 31 March 2021 is £6.9m. This incorporates an underspend in the 2019/20 which at the end of October 2019 is predicted to be £164k.

Appendices

Appendix 1 – General Fund and HRA Service Pressures and Savings 2020/21

Appendix 2 – Loughborough Special Expense Budget and Levy 2020/21

Table 4 – Draft HRA 2020/21 Budget

2018/19 Actual £000	Housing Revenue Account	2019/20 Final Budget £000	2020/21 Draft Budget £000
	Expenditure		
4,901	Supervision and Management	5,118	5,550
6,289	Repairs and Maintenance	6,461	6,769
130	Rents, Rates and Other Charges	139	139
335	Provision for Bad Debts and Other Charges	383	383
3,025	Depreciation	3,057	3,189
(13,072)	Net Revaluation increase of non-current assets	0	0
19	Debt Management Expenses	10	10
1,627	Expenditure Sub-total	15,168	16,040
	Income		
(20,698)	Dwelling Rent Income	(20,548)	(20,883)
(365)	Shops, Land and Garages Rent	(373)	(373)
(55)	Warden Service Charges	(55)	(55)
(293)	Central Heating and Communal Charges	(322)	(400)
(226)	Leasehold Flat and Shop Service Charges	(156)	(158)
(26)	Hostel Service Charges	(24)	(24)
(11)	Council Tax Recharged	(11)	(11)
(21,674)	Income Sub-Total	(21,489)	(21,904)
(20,047)	Net (income)/Cost of service	(6,321)	(5,864)
(82)	Transfer from General Fund – Grounds Maintenance	(84)	(84)
2,743	Interest Payable	2,706	2,706
(93)	Investment Income and Mortgage Interest	(88)	(66)
(17,479)	Net Operating Expenditure/(Income)	(3,787)	(3,308)
3,716	Revenue Contribution to Capital	3,659	3,308
(389)	Pension Adjustment	0	0
5	Accumulated Absence Adjustment	0	0
13,072	Reversal of Gain on Revaluation	0	0
16,404	Appropriations	3,659	3,308
(1,075)	(Surplus)/Deficit for the year	(128)	0
HRA Balances:			
(617)	HRA Balance at beginning of year	(613)	(610)
(1,075)	(Surplus)/Deficit for the year	(128)	0
1,079	Transfer to/from Reserves	131	3
(613)	HRA Balance at end of year	(610)	(607)
(6,982)	HRA Financing Fund at beginning of year	(8,061)	(8,356)
(1,079)	Transfer to/from Reserves	(131)	(3)
0	Revenue Contribution to Capital	0	1,457
0	Adjustments to 2019/20 budget	(164)	0
(8,061)	HRA Financing Fund at end of year	(8,356)	(6,902)
(3,926)	Major Repairs Reserve at end of year	(2,324)	(2,324)
(12,600)	Overall HRA balances at end of the year	(11,290)	(9,833)

Appendix 1

General Fund Service Pressures & Savings Summary (Option for Change)			£ 000's	£ 000's
	Head of Service	Ongoing One-Off	Savings	Pressures
Decrease in grant from MHCLG to administer the Council Tax Support service	Karey Barnshaw	Ongoing		18
Decrease in grant from DWP to administer the housing benefit service	Karey Barnshaw	Ongoing		93
The implementation of the selected Cloud computing model	Karey Barnshaw	Ongoing		111
Reduced Housing Benefit Subsidy grants claims for supported living	Karey Barnshaw	Ongoing		465
Increase in rent/services charges of Industrial Units	Dave Wall	Ongoing	(14)	
Transformation – ICT enabled. Saving realised online booking system	Simon Jackson	Ongoing	(12)	
Net Income relating to New Commercial property investment	Simon Jackson	Ongoing	(150)	
Commercialisation Income – Review of fees and charges	Simon Jackson	Ongoing	(30)	
Member Grant scheme to support local community and voluntary sector and £26k added to Capital Plan each year.	Julie Robinson	Ongoing		26
Garden Waste Sticker increase in costs and increase provision	Matt Bradford	Ongoing		20
Increased Bulky Waste Income	Matt Bradford	Ongoing	(60)	
Shortfall in income generated from Garden Waste subscriptions	Matt Bradford	Ongoing		60
Reduced Income from Loughborough crematorium turnover commission	Matt Bradford	Ongoing		20
Increased Net Income - Trade Waste	Matt Bradford	Ongoing	(5)	
Loughborough Remembrance Parade funded from Loughborough Special Expenses	Sylvia Wright	Ongoing		5
Loughborough Market income target adjustment	Sylvia Wright	Ongoing		20
Tourism SLA - Leicestershire Promotions	Sylvia Wright	Ongoing		27
Price increase and increase in number of Private Sector Alarm Charges	Peter Oliver	Ongoing	(34)	
LCC street management reimbursement	Alan Twells	Ongoing	(15)	
Empty Homes legal Fees new reserve set up in 2019/20	Alison Simmons	Ongoing	(50)	
Building control shortfall of income currently under review	Richard Bennett	Ongoing		80
Ongoing Total Service (Savings) and Pressures			(370)	945
Net Ongoing Pressures				575
Charnwood Forest Regional Park - partnership funding for landscape partnership Funded from Reinvestment Reserve	Matt Bradford	One-off		36
Contribution towards Strategic Growth Plan Funded from Planning Reserve	Richard Bennett	One-off		45
One-Off Total Services Pressures				81
Grand Total Service Pressures				656

LOUGHBOROUGH SPECIAL EXPENSES						
2019/20		2020/21			Variance Under/(Overspend)	Note
Loughborough Special Expenses	Service	Total	District / Capital Charges	Loughborough Special Expenses		
£		£	£	£	£	
67,800	Loughborough CCTV	333,800	265,400	68,400	(600)	1
81,800	Community Grants - General / Fearon Hall / Gorse Covert	80,300	0	80,300	1,500	2
44,900	Marios Tinenti Centre / Altogether Place / Community Hubs	45,700	0	45,700	(800)	3
9,600	Charnwood Water Toilets	8,800	0	8,800	800	4
34,500	Voluntary & Community Sector Dev Officer post (75% LSX)	35,300	0	35,300	(800)	5
4,400	Biggin Street Toilet - Friday Opening	4,500	0	4,500	(100)	6
120,000	Contribution towards Loughborough Open Spaces Grounds Maintenance	121,000	0	121,000	(1,000)	7
(5,100)	November Fair	(8,300)	0	(8,300)	3,200	8
	Parks:					
404,700	Loughborough - including Loughborough in Bloom	427,900	77,500	350,400	54,300	9
68,200	Gorse Covert and Booth Wood	69,800	0	69,800	(1,600)	10
	Sports Grounds:					
112,700	Derby Road	127,200	11,900	115,300	(2,600)	11
43,700	Lodge Farm	43,200	0	43,200	500	12
72,900	Nanpantan	112,800	38,500	74,300	(1,400)	13
20,200	Park Road	21,600	2,600	19,000	1,200	14
21,400	Shelthorpe Golf Course	22,600	1,900	20,700	700	15
45,100	Loughborough Cemetery	37,300	0	37,300	7,800	16
52,000	Allotments - Loughborough	43,300	0	43,300	8,700	17
15,600	Carillon Tower	34,900	20,900	14,000	1,600	18
51,200	Festive Decorations and Illuminations	65,000	16,600	48,400	2,800	19
102,500	Town Centre Management	109,700	10,100	99,600	2,900	20
1,368,100		1,736,400	445,400	1,291,000	77,100	
(148,931)	Adjustments from Year 2017/18					
0	Adjustments from Year 2018/19	(14,059)	17,896	(31,955)		
1,219,169	AMENDED SUB TOTAL	1,722,341	463,296	1,259,045		
(5,892)	Council Tax Support Grant			0		
1,213,277	AMENDED TOTAL			1,259,045		
Divided by				Divided by		
16,183.50	Council Tax Base			16,466.71		
74.97	Special Council Tax			76.46		

Loughborough Special Expense Notes

- 1 22% of the total costs of CCTV have been charged to the Loughborough Special Rate for 2020/21, compared to 23% in 2019/20. The total number of cameras has increased overall, but the number charged to the Loughborough Special Rate is unchanged. However, a realignment of Support Service recharges has been carried out for 2020/21 resulting in a number of increased charges to this cost centre, mainly from the Improvement and Organisational Development team, Audit and Risk and the Head of Strategic Support.
- 2 The £1,500 saving on the Loughborough Community grant is due to a 5% corporate reduction made to all non-contract expenditure budgets in 2020/21. The Gorse Covert and Fearon Hall budgets remain unchanged, the 5% reduction made to these has been found from reductions to the number of strategic partners.
- 3 The Utility budgets have increased slightly, making them more in line with anticipated increased costs and future usage. There is also a slight increase in the rental costs for the two properties
- 4 Slightly reduced Utility and Management of Open Spaces Contract costs are anticipated for 2020/21
- 5 Increased costs are due to an anticipated 2% pay award and additional pension/NI contributions for the Voluntary and Community Sector Development post M298, 75% of which is funded by Loughborough Special Expenses.
- 6 No comment required
- 7 This increase is due to contract inflation. Future years funding via the Loughborough Special Rate is to be reviewed each subsequent year, as approved by Cabinet 16/02/17 (min 88).
- 8 The budgets for Security and Site Preparation and Clearance costs have increased £2.5k offset by reduced Traffic Management costs £3.2k, this is due to traffic management duties being transferred to operational staff. Site Rental Income has increased by £1K, in-line with previous year actuals. Support Service recharges have reduced £1.3K, this is mainly due to less time being spent in this area by the Audit and Risk Service Unit.
- 9 The Management of Open Spaces contract budget has increased by £1K for inflation. The budget for Tree Maintenance work has also increased by £1K, this is part of the £40K ongoing service pressure approved as part of the 2016/17 budget process (Cabinet 18/02/16 min 106), tree maintenance work elsewhere has been reduced accordingly due to work being carried out as needed previous years. The Metered Water budget has also increased by £1K making it more in line with anticipated future usage and increased charges. A realignment of Support Service recharges has been carried out for 2020/21, this has resulted in a £56.4K reduced charge from the Management of Open Spaces team, the Policy and Green Spaces Development team and the Cleansing team.
- 10 The Management of Open Spaces contract budget has increased by £0.4K for inflation. The budget for Tree Maintenance has also increased by £1.2K, maintenance work elsewhere has reduced accordingly as explained above for Parks Loughborough
- 11 The Management of Open Spaces budget has increased by £0.5K for inflation. The Utility and Legionella Risk Assessment and Control budgets have both increased by £1K & £0.7K respectively. These increases are offset by a £3K reduction to the Building Repair and Maintenance budget, a number of repairs have taken place at this site in 2019/20 which will not be expected going forward. A realignment of Support Service recharges has been carried out for 2020/21 resulting in a £3K increased charge to this cost centre, mainly from the Improvement and Organisational Development team, Audit and Risk and Head of Strategic Support
- 12 The Building Repairs and Maintenance budget has reduced by £2K, however, sufficient budget has been retained to cover the cost of increasing anti-social behaviour repairs on this site. This is part offset by increased Legionella Risk Assessment and Control Costs £0.7K. Support Service recharges have increased £0.5K this is mainly due to slightly more time being spent in this area by both the Cleansing and Policy and Green Spaces Development teams.
- 13 The Metered & Unmeasured Water charges at this site have increased £4K, this is mainly due to invoicing issues caused by the deregulation of the water industry, previous years under estimated invoices are currently being recovered, making future year predictions difficult to calculate, however consumption at this site will be closely monitored going forward. The Electricity budget has also increased £1.6K making it more in-line with anticipated future usage and increased charges. The Legionella Risk Assessment and Control budget has also increased £1.3K, this is to cover essential compliance work needed at this site. Support Service recharges from both the Cleansing and Management of Open Spaces teams have reduced by £5K overall, this is due to a realignment of these charges being carried out for 2020/21 as detailed in Parks Loughborough.
- 14 The Metered Water budget has increased by £1.2K, making it more in-line with anticipated future usage and increased charges. This is offset by a £2.3K reduced Support Service recharge from the Policy and Green Spaces Development team.
- 15 The income from Golf Course fees has increased by £0.7K, this is part of the Management of Open Spaces contract whereby CBC receive a guaranteed income amount, pre-set by Idverde and increased by inflation each year. This is partly offset by slightly increased Utility and Management of Open Spaces contract costs which have increased by inflation £0.6K. Support Service recharges have reduced £0.5K this is mainly due to slightly less time being spent in this area by both the Management of Open Spaces and Policy and Green Spaces Development teams.

- 16 The budget for Tree Maintenance has increased by £0.6K, maintenance work elsewhere has reduced accordingly as explained above for Parks Loughborough. A £1.4K budget for Management of Open Spaces variations to contract budget is required this year to cover the cost of the additional ground work required at the cemetery extension on an ongoing basis. These additional costs are offset by slightly increased income expectations £2K for inflation and reduced NNDR £1K, the 2019/20 budget was set too high. Support Service recharges from the Head of Waste, Engineering and Green Spaces, the Cleansing and Policy and Green Spaces Development teams have reduced by £7K overall, this is due to a realignment of these charges being carried out for 2020/21 as detailed in Parks Loughborough.
- 17 A £1.5K Repair and Maintenance budget has been included for 2020/21 for ongoing general maintenance of the sites. The budget for Tree Maintenance work has increased by £1K, maintenance work elsewhere has reduced accordingly as explained above for Parks Loughborough. The Metered Water budget has also increased by £2.7K, water consumption at these sites is variable dependant on climate, we have had a very dry Spring this year, resulting in higher consumption, the budget for 2020/21 has been increased to allow for this reoccurrence. These increased costs are part offset by slightly increased income expectation £1.6K due to a reduced number of unoccupied plots. Support Service recharges from the Policy and Green Spaces Development, the Cleansing and the Management of Open Spaces teams have reduced by £12.4K overall, this is due to a realignment of these charges being carried out for 2020/21 as detailed in Parks Loughborough.
- 18 The Electricity budget has reduced by £0.8k making it more in-line with previous year actuals and anticipated future usage. Support Service Recharges have also reduced £1.8K due to less time being spent in this area by both the Audit and Risk Service Unit and the Head of Leisure and Culture. 50% of the total cost of the Carillon is charged to the Loughborough Special Rate
- 19 The Installation and Dismantling of the Festive Decorations and the Town Centre Dressing budgets have been reduced by £1.7K to take into account previous year spend. Support Service recharges have also reduced £1K this is mainly due to less time being spent in this area by the Markets and Fairs Service unit
- 20 Employee costs have increased £1K, this is due to a 2% anticipated pay award and additional pension/NI contributions. The Publicity budget has been reduced by £2.2K due to savings in partnership working. The Equipment Purchase, Repair and Storage costs have also reduced by £1.2K in line with previous year actuals and ongoing expected expenditure. The budget for the Street Trading Consents income has been increased by £2K, this is based on previous year actuals and the assumption that this trend will continue going forward. An option for change/service pressure for £5K has been included to cover the annual cost of the Remembrance Day Parade in order to comply with health and safety requirements in the management of this event. A realignment of Support Service recharges has been carried out for 2020/21 resulting in a reduction of £3K in this area, namely the Market and Fairs Service Unit, the L&E Admin and Business Support Services Unit and ICS.

CABINET – 16TH DECEMBER 2019

Report of the Head of Finance and Property Services

Lead Member: Councillor Tom Barkley

Part A

ITEM DRAFT CAPITAL PLAN 2020/21 TO 2022/23

Purpose of Report

To consider the Draft Capital Plan 2020/21 to 2022/23 as well as possible sources of funding and to begin a period of consultation.

Recommendation

That Cabinet endorses for consultation the Draft Capital Plan for 2020/21 to 2022/23 for the recommended General Fund and HRA schemes in Appendix 1.

Reason

To enable consultation on the Draft Capital Plan, so that it can become the basis for capital spending by the Council.

Policy Justification

The Council's Capital Plan is an integral element of all policies.

Implementation Timetable including Future Decisions and Scrutiny

The final Capital Plan will be submitted to Cabinet on 13 February 2020 and it will then be considered by Council on 24 February 2020. Scrutiny Commission will have the opportunity to consider this draft report for pre-decision scrutiny on 9 December 2019 and the final report on 10 February 2020. The Budget Scrutiny Panel will consider this report at its meeting on 4 December 2019.

Provided it is approved, the new Capital Plan will come into effect on 1 April 2020. Any changes to the Plan will then be considered by Cabinet, and Council if necessary, as part of the Capital Plan Amendment process. These reports are also available for scrutiny by the Scrutiny Commission and the Corporate Services Scrutiny Committee.

Cabinet is asked to endorse the draft Capital Plan contained in and appended to this report as a basis for consultation. These proposals will be subject to consultation over the period from 17 December 2019 to 15 January 2020.

Consultation will be with:

- Trades Unions
- Formal consultation with key partners, including members of Charnwood Together, Towns and Parishes
- Budget Scrutiny Panel

Report Implications

The following implications have been identified for this report.

Financial Implications

There are no direct financial implications from approving this report for consultation. However, if the final report is approved then there will be financial implications for the Council and these are set out in Part B of this report. Overall, the Capital Plan will be fully funded through the use of revenue and capital resources.

Risk Management

There are no specific risks associated with the decision Cabinet is being asked to make. However, Part B of the report identifies risks associated with the eventual adoption of the new Capital Plan.

Equality and Diversity

There are no specific Equalities & Diversity issues affecting the recommendation in this report, though any such issues affecting particular schemes will be considered as part of those schemes' formal appraisal.

Sustainability

As with other items above, there are no direct sustainability issues affecting the recommendation, but any affecting specific schemes will be considered as part of the appraisal of those schemes.

Key Decision: Yes

Background Documents: None

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lesley.tansey@charnwood.gov.uk

Part B

Background

1. The Council operates the Capital Plan on a three year basis to reflect the longer term nature of capital expenditure and in accordance with best practice. Heads of Service held discussions with their Lead Members and Directors before submitting Capital Appraisals to the Senior Leadership Team (SLT) for initial appraisal. These appraisal forms cover areas such as 'spend to save' schemes, replacement of an existing asset, scheme affordability, scheme achievability etc. Schemes are categorised as either live, Committed or Third party schemes. Live schemes are project managed by Charnwood Borough Council, Committed schemes are scheme committed in principal but required further consideration in order to commence and third party schemes are fully funded by external resources.
2. These schemes were considered by SLT and from this appraisal process a New Draft Capital Plan for 2020/21 to 2022/23 was produced for the General Fund and HRA included in Appendix 1 .
3. Cabinet should note that only limited information is available at present and the costings and income generation/savings for the new schemes are on 'best estimate' basis. Firm quotations or tender prices have not been obtained at this stage.

New Draft Capital Plan 2020/21 to 2022/23

4. The tables below show a summary of the schemes, split between General Fund and Housing Revenue Account schemes, and the anticipated funding positions. The General Fund, Table 1 excludes schemes in the current approved Capital Plan and includes those schemes recommended for inclusion in the draft new 3 year capital plan. Table 2, shows all the Housing Revenue Account schemes and it should be noted that these schemes are fully funded.

Table 1

	2020/21	2021/22	2022/23	TOTAL
	£'000	£'000	£'000	£'000
<u>General Fund</u>				
Gross Cost of Schemes	2,707	3,677	2,727	9,111
Total Cost	2,707	3,677	2,727	9,111
Anticipated External Funding	390	1,191	1,171	2,752
CBC Capital Receipts	2,317	2,486	1,556	6,359
Total Funding	2,707	3,677	2,727	9,111

5. The New Plan Schemes are set out in more detail in Appendix 1.
6. Table 1 shows total proposed schemes of £9.1m requiring council capital receipts funding of £6.3m. As at 31 March 2023 there will be approximately £11.9m capital receipts estimated in balances therefore the draft plan is fully affordable from within current resources. This assumes that there are no major capital receipts during the three years of the plan as there are currently no potential disposals firm enough to be included. It should be noted that the costs shown above are estimates made by the relevant services and do not reflect firm quotes or tender prices.
7. Anticipated External Funding is in respect of grants and capital contributions which are expected over the next three years. It should be noted that the grants are scheme specific and cannot be used to fund other schemes.
8. There is approximately £1.2m in the Capital Plan Reserve that can be used for either Capital or Revenue one off expenditure.

Table 2

	2020/21	2021/22	2022/23	TOTAL
	£'000	£'000	£'000	£'000
<u>Housing Revenue Account</u>				
Gross Cost HRA Schemes	7,646	7,381	7,724	22,751
Total Cost	7,646	7,381	7,724	22,751
Revenue Contribution to Capital	4,141	3,742	4,085	11,968
Capital Receipts	316	450	450	1,216
Major Repairs Reserve/HRA Finance Fund	3,189	3,189	3,189	9,567
Total Funding	7,646	7,381	7,724	22,751

9. Appendix 1 shows all of the HRA schemes for the capital plan period including new schemes, existing schemes and changes to existing schemes.
10. The Major Repairs Reserve, or equivalent, effectively represents the amount set aside for depreciation each year and this becomes a cash amount that will be spent on capital works. As at 1 April 2019 there is £3.9m uncommitted in the Major Repairs Reserve. The draft Housing Revenue Account report shows that in 2020/21 the depreciation budget is £3,189k and the RCCO budget is £4,141k. It can be reasonably assumed that these levels will continue for 2021/22 and 2022/23 so the plan is fully funded.
11. The level of capital expenditure will be set so as to ensure that the housing stock is kept in good repair and at a level that allows the Council to service the £79.19m borrowing that it undertook to pay the government in March 2012. As such the HRA Capital Plan will be adequately funded over the three years.

Prudential Code

12. In order to comply with the Prudential Code capital expenditure must be affordable in the long term, and therefore sustainable, which requires that the decision making process must be prudent. The revenue impact of the capital expenditure must be contained within the forward plans of the authority which provides a level of Council Tax that the Council considers acceptable. Implementation of the proposed General Fund Capital Plan would result in net revenue savings and therefore is in line with the proposed Revenue Budget and the Medium Term Financial Strategy.

13. Consideration has been given to undertaking prudential borrowing in order to fund General Fund capital expenditure. However, this would incur additional revenue costs for both interest and repayments which the council would have to be able to fund as well as the savings programme which is required to continue to fund services in the light of reduced central government funding. In view of this and as set out in the current Medium Term Financial Strategy, the Council does not intend to undertake any such material borrowing in the medium term.

14. Risk Management

The risks associated with the decision Cabinet is asked to make and proposed actions to mitigate those risks are set out in the table below.

Risk Identified	Likelihood	Impact	Overall Risk	Risk Management Actions Planned
Insufficient funding	Remote (1)	Major (4)	Low (4)	The funding of the Capital Plan is regularly monitored and any apparent shortfalls are brought to the attention of Cabinet with suggested solutions
General Risks associated with capital expenditure	Unlikely (2)	Serious (3)	Moderate (6)	The Capital Plan is controlled through Capital Monitoring & Senior Management Team and Cabinet.

Appendices

A list of schemes together with brief explanations is attached at Appendix 1.

New Capital Plan 2020/21 - 2022/23																
Head of Service	Scheme Name	Expenditure				External Funding				Net CBC Funding				3 Year Revenue Savings	3 Year Revenue Costs	Scheme overview
		2020/21	2021/22	2022/23	Total	2020/21	2021/22	2022/23	Total	2020/21	2021/22	2022/23	Total	Total	Total	
		£	£	£	£	£	£	£	£	£	£	£	£	£	£	
	General Fund															
	Directorate of Housing, Planning & Regeneration and Regulatory Services															
	Live Schemes															
A Simmons	Disabled Facilities Grants	-	1,058,000	1,058,000	2,116,000	-	1,058,000	1,058,000	2,116,000	-	-	-	-	-	-	Adaptations and alterations to allow residents to continue living at home.
A Simmons	Private Sector Housing Grants	-	75,000	75,000	150,000	-	-	-	-	-	75,000	75,000	150,000	-	-	Assist the most vulnerable people living in the Private Sector in conjunction with the Private Sector Housing Grants Policy.
	Committed Schemes															
R Bennett	Bedford Square Gateway	890,000	500,000	-	1,390,000	390,000	-	-	390,000	500,000	500,000	-	1,000,000	-	-	To improve the quality of the public realm in Bedford Square, Wards End and Devonshire Square with better pedestrian connectivity to the Cattle Market.
R Bennett	Carbon Neutral Action Fund - Block Sum	500,000	500,000	500,000	1,500,000	-	-	-	-	500,000	500,000	500,000	1,500,000	-	-	Part of a 10 year action plan to deliver the Council's aspiration to be carbon neutral by 2030.
	Directorate of Housing, Planning & Regeneration and Regulatory Services - Total	1,390,000	2,133,000	1,633,000	5,156,000	390,000	1,058,000	1,058,000	2,506,000	1,000,000	1,075,000	575,000	2,650,000	-	-	
	Directorate of Community Wellbeing															
	Live Schemes															
J Robinson	CCTV	-	45,000	45,000	90,000	-	-	-	-	-	45,000	45,000	90,000	-	-	Replacement CCTV cameras.
S Wright	Loughborough Town Hall - Lower Level Elevation Repairs & Feasibility Study	40,000	-	-	40,000	-	-	-	-	40,000	-	-	40,000	-	-	Condition survey identified several improvements required to the frontage of the building.
S Wright	Town Hall - Victorian Room - Air Handling	50,000	-	-	50,000	-	-	-	-	50,000	-	-	50,000	-	-	Installation of air handling units in the roof void.
S Wright	Town Hall - additional seating	75,000	150,000	-	225,000	-	-	-	-	75,000	150,000	-	225,000	70,000	-	Increase the number of seats at the Town Hall by 60 seats.
S Wright	Lighting strategy to support the Masterplan lane strategy - feasibility study	10,000	-	-	10,000	-	-	-	-	10,000	-	-	10,000	-	-	Lighting strategy to support the Masterplan lane strategy - feasibility study
M Bradford	Loughborough Playground Improvement Plan	-	50,000	50,000	100,000	-	-	-	-	-	50,000	50,000	100,000	-	-	Resurface play areas from rubber crumb to artificial grass. Recent studies, in America, show there may be a link with recycled crumb material and childhood cancers.
M Bradford	Queens Park - Improvements to Childrens Play Provision & Adult Recreation Provision	-	100,000	105,000	205,000	-	-	-	-	-	100,000	105,000	205,000	-	-	Improvements include basket swing refurbishment, new outdoor gym, infrastructure improvements to Maze, Aviary, resurfacing footpaths and flood mitigation.
M Bradford	Allotment Improvements	35,000	-	-	35,000	-	-	-	-	35,000	-	-	35,000	-	-	Works to include site security, signage and DDA compliance access to plots.
M Bradford	Loughborough in Bloom - Biodiversity Improvements	20,000	-	-	20,000	-	-	-	-	20,000	-	-	20,000	-	-	Environmental and landscape improvements to main road corridors into Loughborough to create attractive "Bee Highways".
M Bradford	Charnwood Water - Access Improvements	40,000	-	-	40,000	-	-	-	-	40,000	-	-	40,000	-	-	Surfacing and enhancement of circular walkway around the lake to provide multi-user access for residents.
M Bradford	Community Tree Planting & Establishment	25,000	25,000	-	50,000	-	-	-	-	25,000	25,000	-	50,000	-	-	Plant 100,000 trees over the next four years to make Charwood one of the greenest Borough's.
M Bradford	Jubilee Walk, Shepshed - surfacing & enhancement	-	50,000	-	50,000	-	25,000	-	25,000	-	25,000	-	25,000	-	-	Surfacing and enhancement of circular walkway around the lake to provide multi-user access for residents between Charwood Road and Tickow Lane.
M Bradford	Moat Road - Multi Use Games Area & Play Improvements	-	40,000	-	40,000	-	-	-	-	-	40,000	-	40,000	-	-	Refurbishment of existing play area and resurfacing adjacent car park.
M Bradford	Morley Quarry - access works	-	50,000	-	50,000	-	25,000	-	25,000	-	25,000	-	25,000	-	-	Creation of circular surfaced waymarked trail.
M Bradford	Queens Park Aviary Improvements	20,000	-	-	20,000	-	-	-	-	20,000	-	-	20,000	-	-	Essential infrastructure improvements and enhancements to the building identified by the annual condition survey.
M Bradford	Playing Pitch Strategy Action Plan	60,000	100,000	140,000	300,000	-	-	-	-	60,000	100,000	140,000	300,000	-	-	Maintain sports grounds in Loughborough.
M Bradford	Closed Churchyard Wall	25,000	25,000	-	50,000	-	-	-	-	25,000	25,000	-	50,000	-	-	Maintenance of walls, fences and other structures within the churchyards.
M Bradford	Lodge Farm - Multi Use Games Area	-	80,000	-	80,000	-	-	-	-	-	80,000	-	80,000	-	-	Ball Court/Multi Use Games Area to maintain provision in the South West of Loughborough.
M Bradford	Parish Green Masterplan	5,000	70,000	-	75,000	-	-	-	-	5,000	70,000	-	75,000	-	-	Restoration and enhancement of Loughborough's Parish Green, comprising of All Saints church and churchyard, Rectory Wildlife Garden, Fearon Hall and Rectory Museum.
M Bradford	Park Road Access Resurfacing	60,000	-	-	60,000	-	-	-	-	60,000	-	-	60,000	-	-	Resurfacing car park and markings and resurface access to car park.
M Bradford	Delivery of Open Space Strategy	20,000	20,000	20,000	60,000	-	-	-	-	20,000	20,000	20,000	60,000	-	-	Feasibility Study

New Capital Plan 2020/21 - 2022/23

Head of Service	Scheme Name	Expenditure				External Funding				Net CBC Funding				3 Year Revenue Savings	3 Year Revenue Costs	Scheme overview
		2020/21	2021/22	2022/23	Total	2020/21	2021/22	2022/23	Total	2020/21	2021/22	2022/23	Total	Total	Total	
		£	£	£	£	£	£	£	£	£	£	£	£	£	£	
J Robinson	Charnwood Community Facilities Grants	-	20,000	20,000	40,000	-	-	-	-	-	20,000	20,000	40,000	-	-	Grants to community organisations and Parish/Town Councils to support the renovation and improvement of community buildings which enhance access by the local communities they serve.
J Robinson	Member Grants - Members Choice	26,000	26,000	26,000	78,000	-	-	-	-	26,000	26,000	26,000	78,000	-	78,000	Councillors allocated £1k each to fund local community projects within their ward. There is also an equivalent revenue budget request of £26k per annum.
	Third Party Schemes															
M Bradford	Allendale Road - Public Open Space Improvements	-	82,800	-	82,800	-	82,800	-	82,800	-	-	-	-	-	-	Additional youth equipment/facilities and open space area improvements. Project fully funded by S106 contributions.
M Bradford	Farnham Road Public Open Space Improvements	-	-	113,000	113,000	-	-	113,000	113,000	-	-	-	-	-	-	Installation of Multi Use Games Area and improvements to existing public open space - fully funded from S106 contributions.
	Community Wellbeing - Total	511,000	933,800	519,000	1,963,800	0	132,800	113,000	245,800	511,000	801,000	406,000	1,718,000	70,000	78,000	
	Directorate of Corporate Services															
	Live Schemes															
L Tansey	Unit4 Agresso Upgrade	12,000	35,000	-	47,000	-	-	-	-	12,000	35,000	-	47,000	-	-	Reports upgrade and moving to next milestone during 2021-22.
L Tansey	Planned Building Improvements	500,000	500,000	500,000	1,500,000	-	-	-	-	500,000	500,000	500,000	1,500,000	-	-	Planned Improvements to Council owned Buildings
A Ward	Legal Case Management System	20,000	-	-	20,000	-	-	-	-	20,000	-	-	20,000	-	-	New system required to support modern working practices and integration with other council systems and software.
K Barnshaw	Server Redesign	70,000	-	-	70,000	-	-	-	-	70,000	-	-	70,000	16,000	-	Server Redesign
K Barnshaw	Hardware Replacement Programme	-	45,000	45,000	90,000	-	-	-	-	-	45,000	45,000	90,000	-	-	Replacement of ageing current devices and continue rollout of end-user devices to support Office365, Windows 10 and future upgrades, procurement of hardware infrastructure and delivery of mobile functionality/devices.
K Barnshaw	Infrastructure Development	-	30,000	30,000	60,000	-	-	-	-	-	30,000	30,000	60,000	-	-	CBC network, switches, servers and security enhancements. Support to an effective ICT infrastructure which is crucial to front line and back office services.
K Barnshaw	Cloud Implementation	194,000	-	-	194,000	-	-	-	-	194,000	-	-	194,000	-	213,000	Implementation of selected Cloud computing model to support entire IT environment, including CCTV infrastructure.
K Barnshaw	Meeting Rooms - presentation screens	10,000	-	-	10,000	-	-	-	-	10,000	-	-	10,000	-	-	Insatallation of screens in the remaining identified meeting rooms.
	Corporate Services - Total	806,000	610,000	575,000	1,991,000	-	-	-	-	806,000	610,000	575,000	1,991,000	16,000	213,000	
	Total General Fund Schemes	2,707,000	3,676,800	2,727,000	9,110,800	390,000	1,190,800	1,171,000	2,751,800	2,317,000	2,486,000	1,556,000	6,359,000	86,000	291,000	
	HRA															
	Directorate of Housing, Planning & Regeneration and Regulatory Services															
	Live Schemes															
A Simmons	Acquisition of Affordable Housing to meet housing need	1,053,900	1,500,000	1,500,000	4,053,900	-	-	-	-	1,053,900	1,500,000	1,500,000	4,053,900	-	-	Acquisition of properties to increase the supply of Affordable Homes for Rent.
	Following HRA schemes replace what is already in the Capital Plan for 2020/21:-															
P Oliver	Major Adaptations	450,000	450,000	450,000	1,350,000	-	-	-	-	450,000	450,000	450,000	1,350,000	-	-	Installing major adaptations for disabled tenants such as ramps, rails, lighting and other general works. This includes remodelling bathrooms and installing level access showers, altering property layouts, extension, thorough the floor lifts and other major adaptations.
P Oliver	Stairlifts	60,000	80,000	80,000	220,000	-	-	-	-	60,000	80,000	80,000	220,000	-	-	Installation or upgrade of stairlifts to meet needs of occupants. Lift users will be safer, more independent and more likely to stay in their homes
P Oliver	Minor Adaptations	50,000	50,000	50,000	150,000	-	-	-	-	50,000	50,000	50,000	150,000	-	-	Minor adaptations for disabled tenants such as hand rails and other general works to support vulnerable people live independently in their homes
P Oliver	Major Voids	280,000	280,000	280,000	840,000	-	-	-	-	280,000	280,000	280,000	840,000	-	-	Carrying out major works to void properties including kitchens, bathrooms, damp and other works to meet the fit to let standard. Works support the delivery of the Decent Homes Standard and the Charnwood Standard

New Capital Plan 2020/21 - 2022/23

Head of Service	Scheme Name	Expenditure				External Funding				Net CBC Funding				3 Year Revenue Savings	3 Year Revenue Costs	Scheme overview
		2020/21	2021/22	2022/23	Total	2020/21	2021/22	2022/23	Total	2020/21	2021/22	2022/23	Total	Total	Total	
		£	£	£	£	£	£	£	£	£	£	£	£	£	£	
	<u>Decent Homes</u>															
P Oliver	Kitchens	400,500	580,500	598,500	1,579,500	-	-	-	-	400,500	580,500	598,500	1,579,500	-	-	Replacement of kitchens to meet the Charnwood and Decent Homes Standards
P Oliver	Bathrooms	915,000	787,800	1,186,600	2,889,400	-	-	-	-	915,000	787,800	1,186,600	2,889,400	-	-	Replacement of bathrooms to meet the Charnwood and Decent Homes Standards
P Oliver	Electrical Upgrades	200,000	290,000	290,000	780,000	-	-	-	-	200,000	290,000	290,000	780,000	-	-	Electrical Upgrades to meet the Charnwood and Decent Homes Standards
P Oliver	Window Replacement	35,000	195,000	40,000	270,000	-	-	-	-	35,000	195,000	40,000	270,000	-	-	Replacement of windows to meet the Charnwood and Decent Homes Standards
P Oliver	Heating	439,300	331,200	411,700	1,182,200	-	-	-	-	439,300	331,200	411,700	1,182,200	-	-	Replacement of heating systems and boilers to meet the Charnwood and Decent Homes Standards
P Oliver	Sheltered housing improvements	200,000	200,000	200,000	600,000	-	-	-	-	200,000	200,000	200,000	600,000	-	-	Replacement of heating systems and boilers at sheltered accommodation to meet the Charnwood and Decent Homes Standards
P Oliver	Door Replacement	1,000,000	300,000	300,000	1,600,000	-	-	-	-	1,000,000	300,000	300,000	1,600,000	-	-	Replacement of doors to meet the Charnwood and Decent Homes Standards
P Oliver	Roofing Works & Insulation	650,000	650,000	650,000	1,950,000	-	-	-	-	650,000	650,000	650,000	1,950,000	-	-	Re-roof properties due to poor condition or emergency dilapidations.
P Oliver	Major Structural Works	250,000	250,000	250,000	750,000	-	-	-	-	250,000	250,000	250,000	750,000	-	-	Major structural improvement works at properties suffering from subsidence or other building defects.
	<u>Compliance</u>															
P Oliver	Asbestos Removal	150,000	150,000	150,000	450,000	-	-	-	-	150,000	150,000	150,000	450,000	-	-	Removal of asbestos from properties, or other action as appropriate to manage the risks associated with asbestos
P Oliver	Communal Area Improvements	200,000	200,000	200,000	600,000	-	-	-	-	200,000	200,000	200,000	600,000	-	-	Undertake improvements to communal areas including flooring, painting, renewal of bannisters and other fixtures. Communal areas in some locations are in poor condition.
P Oliver	Communal Area Electrical Upgrades	200,000	200,000	200,000	600,000	-	-	-	-	200,000	200,000	200,000	600,000	-	-	Electrical upgrades at communal areas to meet the Charnwood Standard. These works include (but are not limited to) installation of emergency lighting and LEDs
P Oliver	Smoke/CO & Heat Detection	30,000	30,000	30,000	90,000	-	-	-	-	30,000	30,000	30,000	90,000	-	-	Installation of carbon monoxide alarms and upgrades from battery to hard wired alarm systems
P Oliver	Fire Safety Works	300,000	100,000	100,000	500,000	-	-	-	-	300,000	100,000	100,000	500,000	-	-	Works to reduce the risk posed by fire, including new installations or replacement of fire doors and fire resistant windows
	<u>General Capital Works</u>															
P Oliver	Mobility Scooter Storage	15,000	15,000	15,000	45,000	-	-	-	-	15,000	15,000	15,000	45,000	-	-	Mobility scooters when driven through and stored in communal areas are a fire hazard. Alternative options including on site mobility storage maybe needed in order to advance the Council's policy around mobility scooters
P Oliver	Garages	50,000	25,000	25,000	100,000	-	-	-	-	50,000	25,000	25,000	100,000	-	-	Capital works on garages in order to maintain the rental income stream
P Oliver	Door Entry Systems	200,000	200,000	200,000	600,000	-	-	-	-	200,000	200,000	200,000	600,000	-	-	To provide doors and door entry mechanisms to communal areas where there are currently none and there is an identified need for their installation or where the existing door and door entry systems requires upgrading
P Oliver	Estate and External Works	205,000	205,000	205,000	615,000	-	-	-	-	205,000	205,000	205,000	615,000	-	-	Estate improvement works including those related to the provision and upgrade of footpaths, car parks and fencing
P Oliver	Housing Capital Technical Costs	312,000	312,000	312,000	936,000	-	-	-	-	312,000	312,000	312,000	936,000	-	-	Capitalisation of the relevant revenue elements of salaries for those working on implementing the capital plan.
	Total HRA	7,645,700	7,381,500	7,723,800	22,751,000	0	0	0	0	7,645,700	7,381,500	7,723,800	22,751,000	0	0	
	Total General Fund & HRA	10,352,700	11,058,300	10,450,800	31,861,800	390,000	1,190,800	1,171,000	2,751,800	9,962,700	9,867,500	9,279,800	29,110,000	86,000	291,000	